

# Precision Business Planning and Integrated Bioenergy Landscapes

June 8<sup>th</sup> 2016

### **Emerging Ag Information Services**





#### **Precision Business Planning**

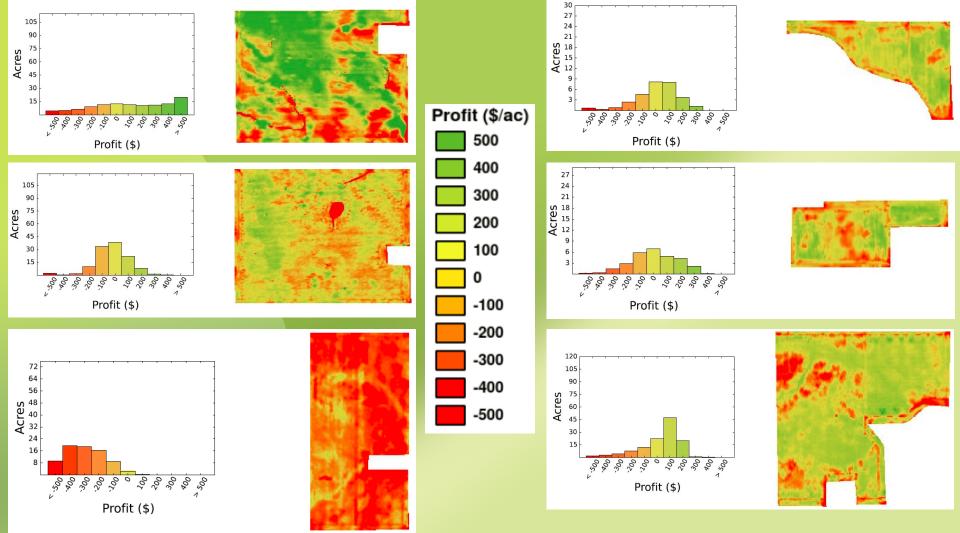




turning data into decisions for agriculture<sup>™</sup>

#### Understanding Subfield Profit and ROI







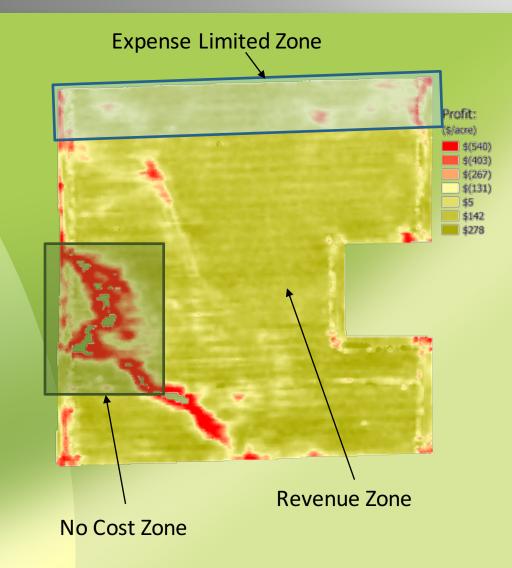
Environmental Performance and Economic Performance are driven by the same goal:

#### Maximize the output per unit of input



#### ROI Focused Agronomic Management





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## Precision Business Planning Workflow – Business Performance Review



Intelligence Gathering

Business Performance Review

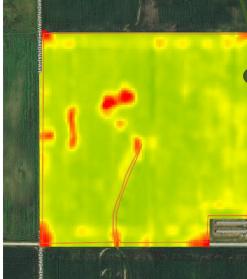
Opportunity Ratio Analysis

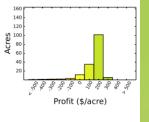
Negative Return Assessment

Return Ratio Business Planning

In-season Plan Adjustments







#### < 2015 Enterprise Performance

| Field 🗘              | Acreage 🗘 | Revenue 🗘       | Expenses 🗘      | Profit 🗘      | Profit/Acre 🗘 | ROI 🗸   |
|----------------------|-----------|-----------------|-----------------|---------------|---------------|---------|
| Total                | 2055.36   | \$ 1,820,431.49 | \$ 1,623,926.08 | \$ 196,505.41 | \$ 95.61      | 12.10 % |
| Preston Hog Building | 52.55     | \$ 148,511.96   | \$ 125,563.39   | \$ 22,948.57  | \$ 150.43     | 18.28 % |
| Lakin Fox East       | 41.14     | \$ 39,946.07    | \$ 33,858.96    | \$ 6,087.11   | \$ 147.98     | 17.98 % |
| Preston 60           | 54.58     | \$ 52,915.95    | \$ 44,922.72    | \$ 7,993.23   | \$ 146.46     | 17.79 % |
| Building Site        | 71.28     | \$ 67,697.71    | \$ 58,667.19    | \$ 9,030.52   | \$ 126.70     | 15.39 % |
| Preston Wright 80    | 79.22     | \$ 51,050.86    | \$ 44,269.65    | \$ 6,781.21   | \$ 85.60      | 15.32 % |
| Preston Porterfield  | 149.30    | \$ 141,559.81   | \$ 122,886.84   | \$ 18,672.96  | \$ 125.07     | 15.20 % |
| Lakin Franke         | 396.31    | \$ 348,556.89   | \$ 304,443.16   | \$ 44,113.73  | \$ 111.31     | 14.49 % |
| Hanson West          | 30.61     | \$ 19,523.86    | \$ 17,107.60    | \$ 2,416.26   | \$ 78.92      | 14.12 % |
| West 40              | 44.14     | \$ 41,282.68    | \$ 36,334.93    | \$ 4,947.76   | \$ 112.08     | 13.62 % |
| Lakin Sieple North   | 32.78     | \$ 30,525.73    | \$ 26,982.18    | \$ 3,543.55   | \$ 108.10     | 13.13 % |
| Brandt West          | 69.24     | \$ 64,178.59    | \$ 56,994.24    | \$ 7,184.35   | \$ 103.76     | 12.61 % |
| Freverts             | 37.59     | \$ 34,338.45    | \$ 30,943.81    | \$ 3,394.64   | \$ 90.30      | 10.97 % |
| Preston Home         | 71.90     | \$ 65,638.76    | \$ 59,177.30    | \$ 6,461.46   | \$ 89.87      | 10.92 % |

# Precision Business Planning Workflow – Return Ratio Analysis



Intelligence Gathering

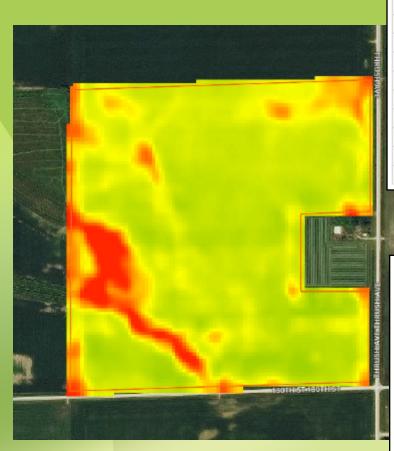
Business Performance Review

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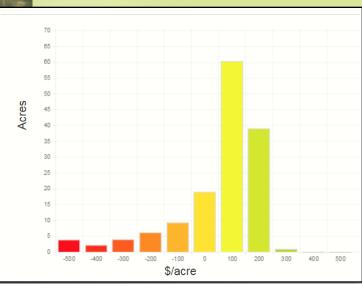
Negative Return Assessment

Return Ratio Business Planning

In-season Plan Adjustments



| Parameter             | Value            |
|-----------------------|------------------|
| Field Acreage         | 143.26ac         |
| Average Yield         | 170.94bu/ac      |
| Profit                | \$53.56/acre     |
| ROI                   | 6.69 %           |
| Production Efficiency | 213.37 bu/\$1000 |
| Loss Ratio - Land     | 0.23             |
| Loss Ratio - Capital  | \$26,083.96      |
| Total Field Expenses  | \$114.766.44     |
| Total Field Revenue   | \$122,439.50     |
| Total Field Profit    | \$7,673.06       |



### Precision Business Planning Workflow – Return Ratio Business Planning

| Intelligence<br>Gathering            |                        |                     |  |
|--------------------------------------|------------------------|---------------------|--|
| Business<br>Performance<br>Review    | Agronomic<br>Decisions | Land<br>Improvement |  |
| Opportunity<br>Ratio Analysis        |                        |                     |  |
| Negative Return<br>Assessment        | Precision              | Alternative         |  |
| Return Ratio<br>Business<br>Planning | Management             | Low Cost<br>Revenue |  |
| In-season Plan<br>Adjustments        |                        |                     |  |

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## Precision Business Planning Workflow – pportunity Ratio Business Planning



Intelligence Gathering

Business Performance Review

Opportunity Ratio Analysis

Negative Return Assessment

Return Ratio Business Planning

In-season Plan Adjustments



#### Scenario: Actual Production

| Parameter                   | Value           |  |
|-----------------------------|-----------------|--|
| Field Acreage               | 143.3 ac        |  |
| Average Yield               | 170.2 bu/ac     |  |
| Profit                      | \$49.63/acre    |  |
| ROI                         | 6.2 %           |  |
| Production Efficiency       | 212.4 bu/\$1000 |  |
| Acreage Opportunity Ratio   | 23 %            |  |
| Working Capital Opportunity | \$25,973.83     |  |
| Total Field Expenses        | \$114,800.50    |  |
| Total Field Revenue         | \$121,912.06    |  |
| Total Field Profit          | \$7,111.56      |  |

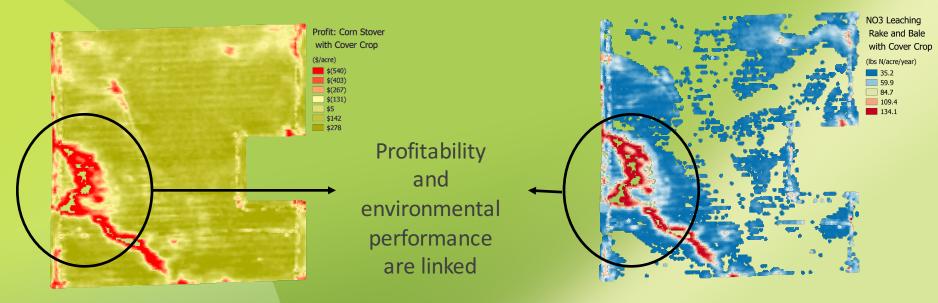


#### Scenario: Conservation-Final

| Parameter                   | Value           |  |
|-----------------------------|-----------------|--|
| Field Acreage               | 143.3 ac        |  |
| Average Yield               | 179.2 bu/ac     |  |
| Profit                      | \$93.85/acre    |  |
| ROI                         | 12.6 %          |  |
| Production Efficiency       | 239.7 bu/\$1000 |  |
| Acreage Opportunity Ratio   | 22 %            |  |
| Working Capital Opportunity | \$19,494.23     |  |
| Total Field Expenses        | \$107,085.95    |  |
| Total Field Revenue         | \$120,534.99    |  |
| Total Field Profit          | \$13,449.04     |  |

## Conservation Planning: Financial and Environmental Benefits





Nutrient Reduction Strategy Implications

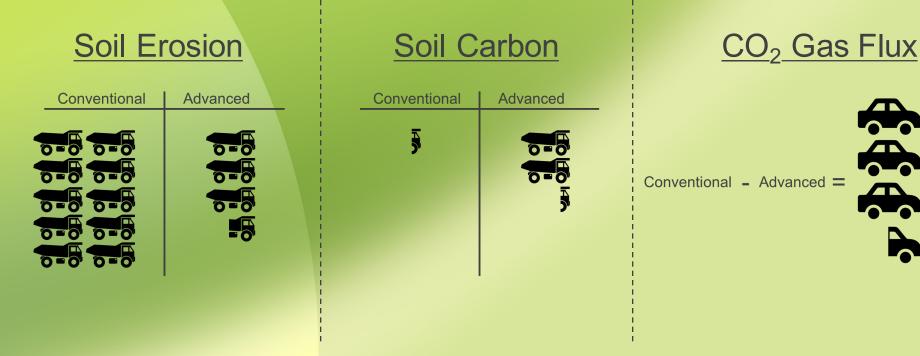
- First set of improvements through improved business performance
- Fast actions to slow down regulation
- Buffered production systems

### Adding Context to Environmental **Performance Impacts**

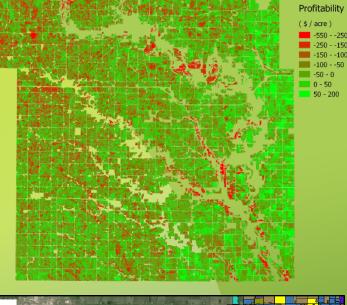


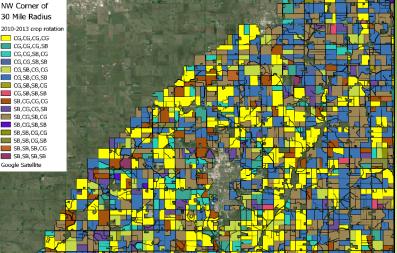
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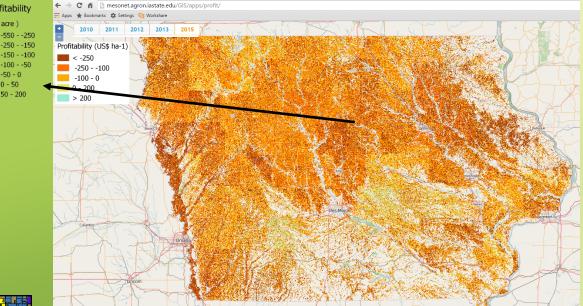
|                                   | Conventional | Advanced   |
|-----------------------------------|--------------|------------|
|                                   | Management   | Management |
| Annual Soil Loss (tons of soil)   | 204          | 69         |
| Annual Soil Carbon Change (Ibs C) | 8,137        | 44,341     |
| Annual Nitrate Loss (Ibs NO3)     | 7,779        | 3,442      |
| Annual CO2 Loss (Ibs CO2)         | 751,311      | 717,169    |



### Identifying the Opportunities







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- Between 2-3 million acres annually at an expected loss
- Over \$1B annually in misallocated working capital

#### Value Across the Supply Chain





#### Land Managers



Ag Retail/CCA's



Conservation Professionals

USDA Farm Service Agency Administrators



Financial Services/ Investment/ Farm Management





# **Questions**?

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