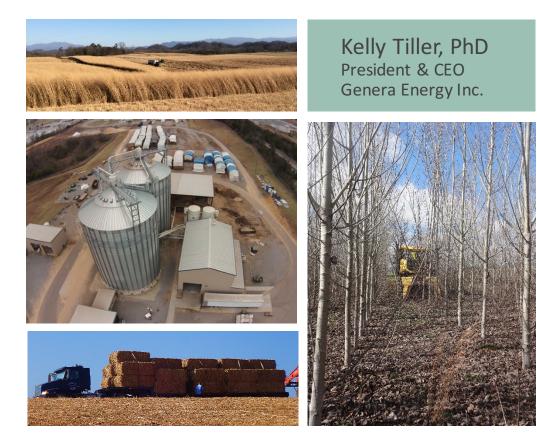
# **The Supply Chain Imperative**

ABFC Keynote Address • June 7, 2016 • Miami, FL





#### Feedstock Agnostic







R

Genera

the

#### **Right Feedstock**

for the

### **Right Process**

in the

# **Right Place**

at the

# **Right Time**

in the

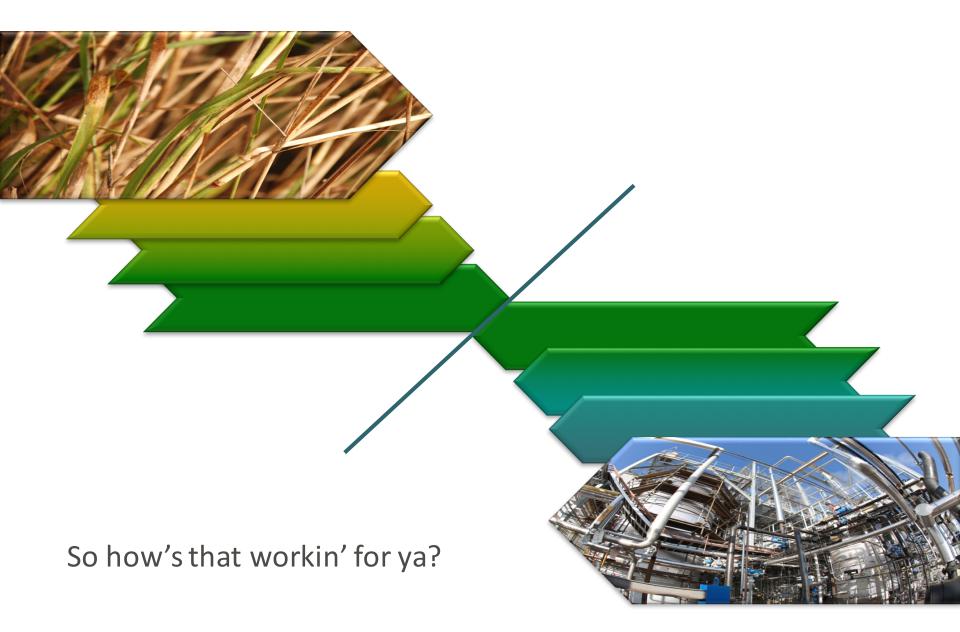
#### **Right Format**

at the

**Right Cost** 











- There are no fantasy feedstocks
- Feedstocks are expensive
- Fixing feedstock problems is REALLY expensive
- Designing around feedstocks is actually much more effective—and cheaper—than redesigning to accommodate feedstocks

Even good feedstocks can behave badly ... and they will if left to chance.



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Land Accumulation & Contract Management

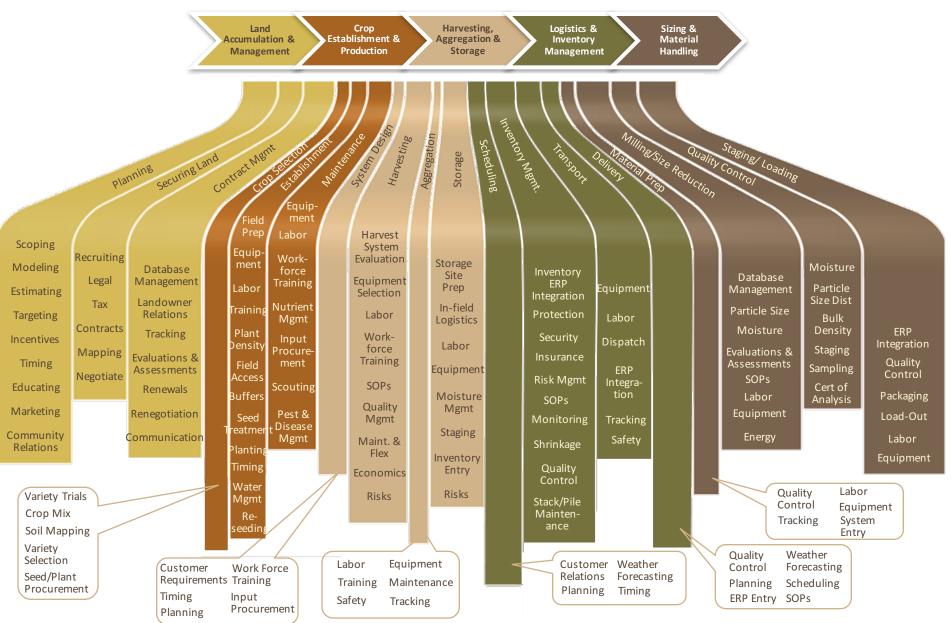
**Optimized Harvesting** Across Multiple Systems

Moisture management, safety & security are critical

Maintain Quality & Minimize Cost

**Risk Management** & QA/QC

# Complex Supply Chains Require Operational Excellence





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- Field access
- Harvest window
- Equipment availability
- Equipment cost
- Labor requirements
- Storage considerations
- Safety considerations
- Bulk density
- Material handling & flow





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#### Multi-Dimensional Supply Chain Optimization



**Cost Per Ton** 

 Lower feedstock costs through supply chain integration & innovation

2. Reduce price volatility with long-term contracts & tailored biomass portfolio

3. Lower risk profile across the agricultural supply chain

4. Generate more consistent quality, improving process yields
& lowering operating costs

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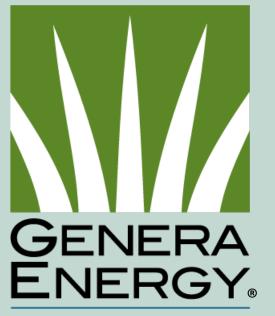
Quality



- Year-round just-in-time supply
- Efficiency in daily operational schedules (in spite of the weather)
- True understanding of the cost of each process

- Minimize non-biomass material in feedstock
- Minimize the cost of capital
- Cost effective dry-down solutions
- Cost effective buffer stock solutions





Delivering Sustainable Biomass Solutions

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